

The Texas A&M University System Budget Guidelines/Instructions FY 2025

(DRAFT)

General Guidelines

The Texas A&M University System (A&M System) is committed to serving the citizens of the state of Texas and understands that the valuable, but limited, resources provided to us must be utilized in the most efficient and effective manner and, as always, with the benefit of the state taxpayers foremost on our minds. The A&M System will continue to function as good stewards of the state of Texas' limited resources and will ensure the benefit to the state taxpayer is considered in every academic, research and service activity performed.

The A&M System remains focused on keeping the cost of attending our universities affordable, expanding student access, improving existing programs, developing innovative programs to meet new demands, expanding research and commercialization capabilities, and implementing operational efficiencies through shared services, strategic outsourcing, and other opportunities. In addition, because of the State of Texas' Higher Education Affordability initiative, tuition, and mandatory academic fees, including all academic-related general fees and college course fees, will remain at the currently approved levels for the fall 2024 semester. The imperative of excellence in all we do and the reality of resource limitations in the state of Texas increase the difficulty of meeting these challenges and dictate that we devote our collective skills to ensuring that the productivity of all A&M System resources is optimized.

In preparation for the upcoming FY 2025 budget process, we will remain focused on keeping administrative costs low through the continued improvement of operational efficiencies. In addition, budget recommendations shall be prepared within the estimated funds available and reserve balances should only be used in special one-time situations or where a definite plan provides justification for a limited use of such balances. In self-supporting activities, total funds budgeted shall not exceed realistic estimates of income and balances brought forward. The expectation is that government and private contracts will finance their proportionate share of recommended increases. Recommendations for other operating expenses should be based upon careful estimates of actual needs, considering every possibility for savings. Every effort should be made to ensure that we are taking advantage of cost-saving opportunities and reducing expenditures wherever possible. In addition, all budgetary projections should include provisions to accommodate items subject to possible inflationary increases during the upcoming operating year.

Chief Executive Officers are authorized to begin the process of preparing the FY 2025 operating budgets within the limits of available resources. The System Office of Budgets and Accounting will provide detailed instructions to be used in the support of each phase of the review and approval process for the Chancellor and Board of Regents.

FY 2025 Budget Reminders:

<u>Budget Patterns</u> – No major changes to the revenue and expense patterns. Use Screen 557 in FAMIS to view the System revenue and expense budget patterns.

<u>Lump Sum Vacation Payout Rate or ACAP (Attachment 2)</u>: Determine if the institution's current ACAP rate will cover the estimated lump sum vacation payout for FY 2025. Estimates should include salaries and associated FICA costs. Deposit ACAP funds in an established service department account. These deposits will fund lump sum vacation payments. Email rate changes to budget@tamus.edu and submit a Change/Enhancement Request.

<u>"OPEB" or Other Post-Employment Benefits</u> – Do not include OPEB in your FY 2025 budget. OPEB expense and liability is recorded at the System level instead of the member level.

<u>Higher Education Group Insurance Premiums</u> – Transfers from the Employee Retirement System (ERS) will be used to fund the state contribution for group insurance premiums (GIP) for employees and retirees paid from General Revenue funds. The maximum amount to be transferred from ERS for GIP can be found in the General Appropriations Act, Article III, page III-46. These funds may not be used for any other purpose.

<u>Benefits Paid Directly by the State</u> – Estimate of direct state support that is anticipated for OASI matching, retirement contributions, unemployment compensation insurance (UCI), etc. This estimated amount should also be budgeted as an expense within the 'benefit' category.

<u>Service Department Activity Review</u> – Review your institution's service department activities to ensure accuracy and consistency. The information submitted during the budget process will be used as the basis for the Service Department agenda item. To aid in your review process, the System Office of Budgets and Accounting will provide a listing (by member) of all current service department activities. Please see page 4 for additional information.

Contract Reporting Reminder – Under Texas Government Code the following is required:

- Major Information Service Contracts Higher Education is required to report these contracts that exceed \$1 million per Section 2054.008(c)
- Construction Projects Must comply with reporting of all projects over \$14 thousand per Section 2166.2551
- **Professional Services** Must comply with reporting all contracts over \$50 thousand per Section 2254.006. Professional Services are defined in 2254.002.
- Consulting Services Higher Education is exempt per Section 2254.0301 (b)
- Major Contracts and Solicitation Documents Higher Education is exempt from providing copies of these documents per Section 322.020 (f)
- **General Appropriations Act**: Higher Education must report contracts greater than \$50,000 if paid with appropriated funds per Section 7.04 of Article IX in the 2014-15 GAA.

Calendar

The FY 2025 budget calendar will be posted to the budget TEAMS channel. A more detailed calendar for Phase 1 and Phase 2 of the budget can be found under the System Office Budget TEAMS General channel.

Contact Information

- System Office Budget Staff and Technical Support (Attachment 1)
- Members Budget Office Contacts listed in TEAMS for members to keep updated.
- Request membership to the budget distribution list, AMS-BUDGETOFFICERS-L@listserv.tamu.edu to receive the latest budget information.

FAMIS Budget Module

All members must enter estimates for the FY 2025 annual operating budget in the FAMIS budget module either by manual data entry in FAMIS on Screen 589/599 or upload via excel spreadsheet. There are two on-line resources to explain the steps in uploading budget revenue/expense and budget transfers/allocations. To learn more about the FAMIS budget module, the *Budget Preparation User's Manual* and the *Budget Reports Manual* are available for printing from the FAMIS website https://assets.system.tamus.edu/files/famis/pdf/manuals/BudgetcurrNF.pdf.

FAMIS YU001 Replace Options Y (Rolling Chart of Accounts):

The System Offices will request FAMIS Production to run the YU001 for All members (except parts 06 and 07) through the first year-end close unless members request otherwise. After the initial YU001 runs, the following list of account attributes will NOT be updated with the "Y" option and will need to be monitored with Business Objects reports. Map codes cannot be changed after a budget is submitted on an SL account unless all activity is removed beforehand.

Map code
Default Bank; ABR Rule; Budget Sort;
E-Travel Fee Accounts
SA Create Enable Flag; SA Revenue / Expense Budget Flags
SA Revenue / Expense Actual Flags
Accounting Analysis Code

NEW FAMIS Budget Module Features/Changes:

Please refer to new training materials regarding changes to FAMIS Budget Module screens and new Prodcard for FBAU588 Please see list of changes in TEAMS under the FY 2025 Budget folder.

Budget loaded to EDW Status: The following website will show the status of budget values loaded to EDW and timing of when to refresh reports: https://it.tamus.edu/edw/data-status/budget-load-status/

System Revenue Categories:

Revenue estimates should be prepared in accordance with the categories listed below (System pattern). The specific object codes that are included in each category can be found on FAMIS screen 557. The System pattern name for FY 2025 is TAMUSREV25. Specific information relating to these categories is listed below.

System Revenue Category	Description, Guidance and/or Rates	3	
State Appropriations	Total State Appropriations should be tied to the GR Reconciliation form submitted to the System Offices and include General Revenue, State Paid Benefits, and Other State Appropriations.		
	"Other" – includes State Appropriations transferred from other state entities (e.g., Fund 006 transfers for TTI and Fund 036 transfers for TFS) or any amounts separately identified in the additional information following the bill pattern.		
Federal Appropriations	Include Federal Appropriations made to the institution based on direct appropriations or non-competitive direct federal funding. Include CARE Act appropriations portion that is direct to institution support and not the student grant aid.		
Higher Education Fund (HEF)		1 (SB 709 86R), FY21 begins the 10 yr. e-allocation year. The following schools ed Amounts:	
	TAM IU \$ 7,687,534	TAMU-C \$11,459,464	
	TAMU-CC \$11,825,139	TAMU-K \$ 9,125,307	
	TAMU-T \$ 2,112,129	WTAMU \$ 7,671,155	
	allocation every 10 years, and the Le	Legislature to review the HEF's formula egislature may once every 5 years adjust the subsequent five years. The review ession.	
Available University Fund	Eligible institutions include System Services provides allocation each ye	Offices, PVAMU and TAMU. Treasury ear.	
Tuition – State	Estimated tuition revenue that the Includes resident and non-resident	tuition rate is set by the state (THECB). tuition.	
Tuition - Designated	Estimated tuition based on rates es includes both Variable and Guarant	stablished by the Board of Regents and reed rates.	
Fees	https://statutes.capitol.texas.gov/Do	ocs/ED/htm/ED.54.htm#54.341	
Exemptions	The anticipated amount of tuition and fee 'waivers and exemptions' will be budgeted as revenue. A corresponding scholarship expense will be budgeted as an offset.		
Contracts and Grants			

System Revenue Category	Description, Guidance and/or Rates	
Student Financial Assistance	This category includes subcodes, 0286, 0272, 0273, 0274, 0275, and 0276. This revenue was previously part of the contracts and grants category. This should include revenue estimates of Pell Grants and other student financial assistance awards.	
Gifts	Estimated amounts based on prior year history and any capital campaigns.	
Sales and Services	Include a realistic estimated based on historical trends and known changes that may impact sales and services in the upcoming budget year.	
Investment Income	For investment income on the System Endowment Fund and the Cash Concentration Pool, assume the following rates for preliminary FY2025 (rates might be updated this summer): * System Endowment Fund - \$.351426 per unit per year * Cash Concentration Pool - 2.0%	
Other Operating Income	Fines, penalties, breakage, damage/losses, forfeitures, license plate revenue, and administrative allowance.	
Other Non-Operating Income	(DO NOT BUDGET) – this category is a reporting category only used to capture actual non-operating sources.	
Discounts – Tuition	Tuition discounting is required to avoid the double counting of revenue in the single column format. The discount reduces tuition revenue to recognize only those funds received directly from the student and a third-party payer, such as an employer or their parents. Enter the amount of restricted funds received that will be used to pay tuition and fees on behalf of students. Enter Tuition discounts as a contra revenue (negative revenue).	
Discounts – Fees	Fee discounting is required to avoid the double counting of revenue in the single column format. The discount reduces Fee revenue to recognize only those funds received directly from the student and a third-party payer, such as an employer or their parents. Enter the amount of restricted funds received that will be used to pay tuition and fees on behalf of students. Fee discounts shall be entered as a contra revenue (negative revenue).	
Discounts – Sales and Services	Sales and Services discounting is required to avoid the double counting of revenue in the single column format. The discount reduces Sales and Services revenue to recognize only those funds received directly from the student and a third-party payer, such as an employer or their parents. Enter the amount of restricted funds received that will be used to pay tuition and fees on behalf of students. Sales and Services discounts shall be entered as contra revenue (negative revenue).	

System Expense Categories

Expense estimates should be prepared in accordance with the categories listed below (System pattern). The specific object codes that are included in each category can be found on FAMIS screen 557. The System pattern name for FY 2025 is TAMUSEXP25. The actual expense categories and any specific information relating to those categories are listed below.

System Expense Category	Description, Guidance and/or Rates
Salaries – Faculty	Includes graduate assistant teaching (GAT) salaries.
Salaries – Non-Faculty	Includes longevity pay and hazardous duty pay.
Wages	Include wage expenses, termination lump sum payouts, and supplemental compensation.
Benefits	Estimate should include benefits to be paid directly by the State (should offset that portion of state appropriation revenue, see 'state appropriations' revenue category).
Benefits: Social Security and Medicare Tax	Old Age and Survivors Insurance (OASI) and Old Age Health Insurance (OAHI), collectively known as FICA, will be withheld, and matched at the rate of 7.65 percent. For calendar year 2024, members will match OASI (6.2 percent) on employees' wages up to \$168,600, For calendar year 2025, members should plan to match OASI (6.2 percent) on employee's wages up to an estimated \$174,900. Medicare tax (OAHI) will be matched at a rate of 1.45 percent on all earnings (with no maximum). Graduate and undergraduate students (at least one-half-time status) will be exempt from OASI and OAHI withholdings and matching.
Benefits:	Membership in the retirement system (TRS and ORP) will begin at the time of employment. Eligibility for employee group health insurance has changed from a 90-day to a 60-day wait period, per the Affordable Care Act. However, the additional month must be covered by local funds as the SGIP is still applicable for the 90-day wait period.
Benefits: Teacher Retirement System	The state contribution rate for FY 2025 will be 8.25 percent. The employment of any new retirees will require the employer to fund the cost of BOTH the employee and employer retirement contribution amounts. This increased employer cost does not apply to retirees who were employed before September 1, 2005. SB12 during the 2019 Legislative Session set the following TRS contribution rates: State (Employer) and Employee Contribution: FY 2024 8.25% FY 2025 8.25% FY 2026 8.25%
Benefits: Optional Retirement Program (ORP)	The retirement contribution for employees participating in ORP is dependent upon hire date. Employees with an ORP start date on or before August 31, 1995, are provided the same contribution during FY 2015 as they received during FY 1995 (8.5%). The FY 2025 ORP state contribution will remain at 6.6%. However, each member will supplement to maintain the employer contribution rate by 1.9% for a total contribution of 8.5%.
Benefits: Worker's Compensation Insurance (WCI)	Assessments for the System WCI fund are based on past claims experience. The rate represents a percentage of payroll (i.e., .45 = .0045 x payroll). See Attachment 2 for the rates or can also be found on screen 863.

System Expense Category	Description, Guidance and/or Rates
Benefits: Unemployment Compensation Insurance (UCI)	Members are responsible for determining an appropriate rate for UCI operations. The rate is dependent on circumstances within the specific institution/agency/health science center. One methodology to estimate the UCI rate is to determine the prior year's UCI amount as a percentage of total salaries paid. UCI shall be budgeted and operated as a designated service department. To update the rate for your member, contact FAMIS Help to update screen 863. See Attachment 2 for the current rates.
Benefits: Group Insurance Premiums (GIP)	The amount of the employer contribution for each state employee will be prorated according to the sources of funds from which his/her salary is budgeted. Part-time employees will only receive one half of the State contribution for group insurance. Members may supplement part-time graduate students up to the full-time rate from non-appropriated funds. Retirees receive the full-time GIP rates regardless of their percent effort at the time of retirement. Active and retired employees who sign and submit a document to their employer indicating that they have health insurance coverage from another source are authorized to use the "Waiver" category (one half of the "employee only" state contribution) for optional insurance. New employees are covered based on the passage of HB4035 and there is no longer a gap of the 60-day waiting period versus the 90-day eligibility from the State before they receive the GIP contribution. Individuals in the "waiver" category during this period are not entitled to one half the GIP contribution to purchase optional insurance. See Attachment 2 for the rates.
Utilities	Includes energy and water/wastewater. This category does NOT include telecommunications. Ensure your budget reflects the increasing energy costs.
Scholarships	This category only includes scholarships related to students. The amount budgeted should include the amount budgeted in the revenue category 'waivers and exemptions' as an offsetting expense (see 'waivers and exemptions' revenue category above). This excludes Tuition Rebates, which should be budgeted in Operations and Maintenance.
Scholarship Discounts	The discounting of scholarships is a mechanism used to offset the revenue reduction in the fund group to maintain the correct net position. Scholarship discounts shall be entered as a contra expense (negative expense) to correspond with the tuition discounts.
Equipment	Represents the use of cash from operating accounts to purchase furniture or equipment.
Operations and Maintenance	The amounts budgeted for shared services (assessments for System Offices, TTVN, CIS, etc.) should be included in this category. This should also include Tuition Rebates.
Net Service Department AFR Fund Group (21 – 29)	Positive budgeted net revenue will be deducted from operations and maintenance expense. Negative net revenue will be added to operations and maintenance expense.
Claims and Losses	Used by System Offices only for self-insurance claims and losses.

System Expense Category	Description, Guidance and/or Rates	
Other Non-Operating Expense	(DO NOT BUDGET) – This category is a reporting category only used t capture actual non-operating expenses.	
Debt Service	This category is for the expense of funds for debt service only (not funds transferred to System Offices for RFS debt service). System Offices will budget all debt service payments for the PUF and RFS debt programs. Include estimates in this category only if your institution plans to expend funds directly for debt service (FAMIS object codes 6100 - 6199)	

Transfers

Transfers shall be reflected in the budget to the extent that they affect current operating funds. Specific examples include the following:

Transfers	Description		
RFS Debt Transfer	FY 2025 debt service estimates for the revenue financing program are prepared by the Office of Treasury Services. These schedules will be distributed as soon as available.		
Available University Fund (AUF)	System Offices shall transfer the appropriate amount of AUF to plant funds to pay PUF debt service. System Offices will also transfer funds to TAMU and PVAMU.		
PUF Equipment Allocation	System Offices will transfer:		
	TAMHSC - \$20 million	Engineering - \$8.5 million	
	Tarleton - \$12 million	TAMU CT - \$2.5 million	
	AgriLife - \$7 million	TAMU SA - \$5.5 million	
	The Vice Chancellor for Agriculture and Life Sciences and the Vice Chancellor for Engineering shall submit to the System Office of Budgets and Accounting the amount that is to be distributed to each agency no later than May. PUF Equipment Allocations (PUF EA) will be budgeted by System Offices as a transfer out and will be budgeted by Tarleton, the agencies, and the TAMHSC as a transfer in. PUF EA funds will be received in plant accounts. These funds can be used for equipment purchases (life span of 5 years or greater) or major rehabilitation projects. Major rehabilitation projects are those that extend the useful life of a facility including renovations/repairs to extend the number of years a facility can be used; renovations to increase the efficient use of space within a facility; and renovations to reconfigure space for a different purpose.		

<u>Assessments (Attachment 3)</u>

Budget assessments as an operating expense in the appropriate account(s). The following functions/services will be assessed by various organizations for FY 2025. Many of the software solutions listed below are optional and the cost will depend on a member's decision on which software and level of service to utilize under the system Master service agreement. Please coordinate with your member's CIO to determine the budget needed for these software solutions.

TAMU CIS and Other TAMU Assessments:

AggieBuy	FAMIS Mainframe	Sponsored Research Services	MAESTRO	Internet Network (TTVN)
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Assessments Billed on Usage:

Cisco/Smartnet	RELLIS – TAMU UES	Webex
Social Media (Hootsuite, Sprout)	Concur (E-Travel)	I-9 Lawlogic (Guardian)

System Services and IT Solutions (Attachment 5 includes estimates and amounts):

State Relations Office Space Lease	System Pay Plan Administrator	EIR Accessibility
Site Improve Web Improvement	HCM Academic Management	Workday Services
Open Records Tracking Software	Security Operations Center	Business Objects
Lease Software (GASB Required)	Workday Subscription	PCI Shared Services
Technology Commercialization Office	System Offices Operations	RELLIS Administration
FAMIS Mainframe Management	Research Security Office	Laserfiche
Property Insurance Premiums	FAMIS Re-Platform	DUO

System-Wide Opt-In IT Solutions: (check with your CIO for rates and estimates):

SmartEvals (Gap Technologies)	Palo Alto	Diligent	3Play Media
Class Climate (Scantron)	PlatformQ	DocuSign	Acadeum
Accelevents	Pluralsight	Examity	Microsoft
Canvas (Instructure)	Adobe	explorance	Modo Labs
LinkedIn Learning	Blackboard	Proctorio	Navex
IOTA Solutions	CampusM	Qualtrics	NexGenT
signNow / airSlate	Adobe Sign	D2L	Oracle
Cisco Strategic Relationship	Aventri	Fetil	Sterling
Automatic Sync	AdmitHub	GoReact	TeamDynamix
Portfolium (Instructure)	AT&T	Interfolio	Verbix

Beginning Balances

Estimated FY 2025 beginning net position by fund group will be determined by the amounts submitted in the first worksheet on the FY2025 Executive Budget Summary worksheet loaded daily in TEAMS.. The balances entered are projections of your net position as of August 31, 2024.

Use of Reserves

Reserves should only be used to fund one-time expenses that will result in future cost reductions or increases in income or expenses of carryover balances (e.g., ATP/ARP, special items, etc.). Any use of reserves to support the FY 2025 operating budget (e.g., expending remaining ATP/ARP funds or special item funds) should be included in the beginning net position as entered in the FAMIS budget module (entered on screens 589/599, SL Begin Balance line). The template will be submitted to System Office of Budgets and Accounting no later than the budget due date (see budget calendar). Each CEO must be prepared to justify the use of reserves for operating expenses.

Budget Review

The System Office of Budgets and Accounting will review all budgets prior to review by the Chancellor and subsequent submission to the Board. Each member will provide a narrative (to be included in the Executive Budget Summary) to summarize the overall budget submission for FY 2025.

Executive Budget Summary/Board Presentation

The System Office of Budgets and Accounting will prepare and provide an Executive Budget Summary of the proposed budgets to the Chancellor for review. Each System member CEO and CFO will receive an electronic copy.

The Board of Regents will receive the Executive Budget Summary prior to the Board Meeting which will serve as the basis for the FY 2025 budget approval. CEOs should be prepared to address any specific budgetary questions relating to their budget. Any changes in information to be submitted to the Board as determined by the Board Finance Committee will be relayed to CEOs and CFOs.

Budget Distribution

Upon Board approval, the System Office of Budgets and Accounting will coordinate the distribution of budgets in accordance with the Education Code, the General Appropriations Act, and any other state requirements; and add the FY 2025 Executive Budget Summary and the FY 2025 Operating Budget.

Attachment 1 – TAMUS Budget Contacts

Functional Area	Tasks	Phone	E-mail			
Budgets & Accounting	Budgets & Accounting					
Joseph Duron	Policy, procedure, and calendar	(979) 458-6110	duron@tamus.edu			
Jarrett Eisenrich	Procedures, reports, and analysis	(979) 458-6113	j-eisenrich@tamus.edu			
Kelli Holt	Procedures, reports, and analysis	(979) 458-6113	kholt@tamus.edu			
Audra Wilkinson	Tuition and Fee Requests	(979) 458-6109	a-wilkinson@tamus.edu			
FAMIS Services						
FAMIS Production	FAMIS Budget Reports and Programs	1 (9/9) 458-64/0				
FAMIS Help	FAMIS Budget Module	(979) 458-6464	famishelp@tamus.edu			
Position Budget App	Access/FAQ's/Issues	http://it.tamus.edu/positionbudget/				
Workday Services						
Sri Kamarthi	Sri Kamarthi Merit Module; Costing Allocations (979) 862-6		skamarthi@tamus.edu			

Attach, 2

Attacn. 2	Ra	863		
	FY 2024 Rates			FY 2025 Estimate
Member	ACAP Faculty	ACAP Staff	UCI	WCI (Set by Risk Mgmt.)
PVAMU	0.0100	0.0010	0.0010	0.0023
TARLETON	0.0150	0.0150	0.0010	0.0018
TAM IU	0.0082	0.0082	0.0030	0.0017
TAMU	-	0.0095	0.0005	0.0017
TAMUG	0.0109	0.0061	0.0030	0.0014
TAMU-CT	0.0005	0.0010	0.0020	0.0012
TAMU-C	0.0075	0.0010	0.0030	0.0021
TAMU-CC	0.0120	0.0120	0.0015	0.0013
TAMU-K	0.0200	0.0200	0.0010	0.0037
TAMU-SA	0.0100	0.0100	0.0020	0.0010
TAMU-T	0.0056	0.0056	0.0010	0.0011
WTAMU	0.0085	0.0085	0.0010	0.0026
TAMHSC	0.0120	0.0120	0.0007	0.0013
AL-RSCH	0.0200	0.0200	0.0030	0.0051
AL-EXT	0.0130	0.0130	0.0010	0.0038
TAMFS	0.0140	0.0140	0.0001	0.0035
TVMDL	-	0.0200	0.0001	0.0016
TEES	0.0200	0.0200	0.0003	0.0014
TTI	0.0160	0.0170	0.0001	0.0023
TEEX	0.0125	0.0125	0.0010	0.0036
TDEM	0.0050	0.0050	0.0010	0.0012
System Office	0.0113	0.0113	0.0010	0.0011
TAMSS	0.0113	0.0113	0.0010	0.0010

¹ ACAP and UCI rates are determined by the member. The rate shown above is for the current fiscal year.

Group Insurance Premiums (DRAFT): System members will pay the estimated following amounts monthly for GIP and Basic Life Insurance Premiums (\$4.70) on behalf of their employees. Rates below for FY2025 are preliminary and will be finalized this summer.

Coverage Level	Full-Time	Part-Time	Grad Assistants
Employee Only	\$ 957.04	\$ 478.37	\$ 274.34
Employee and Spouse	\$ 1,257.76	\$ 628.70	\$ 543.98
Employee and Children	\$ 1,165.97	\$ 582.82	\$ 582.82
Employee and Family	\$ 1,380.23	\$ 689.95	\$ 689.95
Waiver	\$ 483.40	\$ 244.05	

² WCI rate is the FY 2025 rate set by System Offices Risk Management.

	Security Operations		Website provement	С	pen Records Tracking			
	Center	_	Services		Software	Lea	sequery	DUO
Member	\$ 4,500,000	\$	212,175	<u> </u>		\$	22,320	\$360,000
PVAMU	180,581		9,467		2,329		711	16,062
TARLETON	184,515		9,905		2,329		-	16,807
TAMIU	114,016		6,354		2,329		142	10,780
TAMU	1,815,946		80,645		2,329		9,809	136,831
TAMUQ								
TAMUG	76,880		2,591		2,329		-	4,397
TAMU-CT	39,279		2,049		2,329		142	3,476
TAMU-C	156,302		8,244		2,329		711	13,988
TAMU-CC	212,369		11,068		2,329		569	18,780
TAMU-K	140,803		7,537		2,329		569	12,788
TAMU-SA	92,237		5,116		2,329		142	8,681
TAMU-T	38,645		1,983		2,329		-	3,364
WTAMU	113,296		7,123		2,329		569	12,085
AL-RSCH	229,624		10,769		2,329		142	18,271
AL-EXT	192,105		10,245		2,329		1,279	17,383
TAMFS	78,216		3,314		2,329		-	5,623
TVMDL	21,613		1,131		2,329		-	1,919
TEES	167,447		7,502		2,329		142	12,728
TEEX	64,978		4,085		2,329		569	6,931
TTI	80,579		3,493		2,329		1,137	5,926
TAMHSC	295,328		13,709		2,329		2,275	23,259
TDEM	67,219		2,715		2,329		853	4,606
RF	3,974						-	-
SUBTOTAL:	\$ 4,365,952	\$	209,042	\$	48,899	\$	19,761	\$354,685
System Offices	134,048		3,133		2,329		1,279	5,315
RELLIS/TAMSS							1,279	
SO Supplement	-		-		-		-	-
	A . = a				-	_		4000 000
FY 25 Total:	\$ 4,500,000	\$	212,175	\$	51,227	\$	22,320	\$360,000
FY 24 Total:	\$ 4,500,000	\$	200,000	\$	49,735	\$	23,380	\$360,000
Difference	ė o	\$	12 175	خ ا	1 402	\$	(1.060)	Ċ
Difference	\$ 0	Ş	12,175	\$	1,492	Ş	(1,060)	> -

	PCI	System-wide	State	Integration	
	Shared	Pay Plan	Relations	Workday &	Workday
	Services	Administrator	Lease Space	Reporting Svcs	Subscription
Member	\$135,000	\$ 182,000	\$ 352,400	\$ 4,015,000	\$ 3,752,000
PVAMU	7,447	8,120	15,007	179,138	167,403
TARLETON	12,856	8,497	16,365	187,441	175,163
TAMIU	5,500	5,450	10,436	120,231	112,355
TAMU	-	69,176	137,817	1,526,044	1,426,082
TAMUQ					
TAMUG	-	2,223	5,874	49,036	45,824
TAMU-CT	4,851	1,757	5,474	38,766	36,226
TAMU-C	7,231	7,072	13,358	156,002	145,783
TAMU-CC	21,077	9,494	14,814	209,446	195,726
TAMU-K	7,014	6,465	10,619	142,621	133,279
TAMU-SA	6,365	4,388	8,558	96,812	90,470
TAMU-T	5,067	1,701	7,285	37,519	35,061
WTAMU	12,856	6,110	10,785	134,781	125,952
AL-RSCH	6,149	9,237	22,568	203,778	190,429
AL-EXT	7,231	8,788	20,001	193,868	181,168
TAMFS	5,283	2,843	13,830	62,712	58,604
TVMDL	3,985	970	3,120	21,401	19,999
TEES	4,851	6,435	14,047	141,953	132,654
TEEX	4,202	3,504	6,256	77,300	72,237
TTI	4,202	2,996	2,506	66,092	61,763
TAMHSC		11,759	2,506	259,407	242,415
TDEM	4,202	2,329	11,175	51,375	48,010
RF	-				
SUBTOTAL:	\$130,366	\$ 179,313	\$ 352,400	\$ 3,955,720	\$ 3,696,603
System Offices	4,634	2,687		59,280	55,397
RELLIS/TAMSS					
SO Supplement	-	-	-	-	-
FY 25 Total:	\$135,000	\$ 182,000	\$ 352,400	\$ 4,015,000	\$ 3,752,000
EV 24 E : 1	6440.000	400.000	A 247 225	A	d 2 640 426
FY 24 Total:	\$110,000	\$ 182,000	\$ 317,000	\$ 4,015,000	\$ 3,649,428
Difference	\$ 25,000	\$ -	\$ 35,400	\$ -	\$ 102,572

	I-9 wLogic uardian)	 Research curity Officer Operating	RELLIS Admin		RELLIS rastructure Estimate	RELLIS Network ervices Est.
Member	\$ 72,530	\$ 3,500,000	\$ 2,875,000	\$	6,176,805	\$ 2,035,001
PVAMU	3,736	56,088	-		1	
TARLETON	3,737	55,973				
TAMIU	2,238	12,432				
TAMU	23,012	941,747	408,657		867,792	190,299
TAMUQ						
TAMUG	1,282	38,006				
TAMU-CT	637	5,000				
TAMU-C	3,653	18,124				
TAMU-CC	4,653	97,815				
TAMU-K	3,462	63,798				
TAMU-SA	1,549	5,000				
TAMU-T	597	5,000				
WTAMU	2,620	25,595				
AL-RSCH	4,342	694,851	210,235		194,607	-
AL-EXT	1,561	5,000				
TAMFS	343	7,053				
TVMDL	159	5,000				
TEES	9,723	720,826	365,131		743,385	508,874
TEEX	592	5,000	361,767		662,675	145,988
TTI	1,185	288,164	640,438		1,692,488	322,030
TAMHSC	2,604	444,526				
TDEM	366	5,000	329,633		233,599	107,682
RF		-				
SUBTOTAL:	\$ 72,048	\$ 3,500,000	\$ 2,315,862	\$	4,394,546	\$ 1,274,874
System Offices	482	-	559,138		1,782,259	760,127
RELLIS/TAMSS						
SO Supplement	-	-	-		-	-
				•		
FY 25 Total:	\$ 72,530	\$ 3,500,000	\$ 2,875,000	\$	6,176,805	\$ 2,035,001
FY 24 Total:	\$ 72,530	\$ 3,500,000	\$ 2,500,000	\$	5,698,628	\$ 1,935,000
Difference	\$ (0)	\$ 0	\$ 375,000	\$	478,177	\$ 100,001

				Estimated	
		FAMIS	System	Property	
	Inf	rastructure	Offices	Premium	TOTAL
Member	\$	3,600,000	\$ 10,728,259	\$ 28,856,101	
PVAMU		144,464	481,675	2,302,041	3,574,268
TARLETON		147,612	444,113	1,424,145	2,689,457
TAMIU		91,213	346,366	872,666	1,712,505
TAMU		1,452,838	3,051,359	10,486,730	22,627,113
TAMUQ		-	ı	-	-
TAMUG		61,504	112,935	724,922	1,127,799
TAMU-CT		31,424	209,854	227,515	608,778
TAMU-C		125,042	346,459	830,545	1,834,840
TAMU-CC		169,895	431,676	1,630,815	3,030,525
TAMU-K		112,642	381,271	1,063,416	2,088,614
TAMU-SA		73,790	265,993	508,030	1,169,459
TAMU-T		30,916	223,963	260,016	653,445
WTAMU		90,637	390,771	1,501,234	2,436,741
AL-RSCH		183,700	580,329	298,001	2,859,361
AL-EXT		153,684	292,179	20,441	1,107,263
TAMFS		62,572	217,150	-	519,871
TVMDL		17,290	131,277	121,647	351,840
TEES		133,958	577,204	472,016	4,021,203
TEEX		51,983	286,805	216,919	1,974,118
TTI		64,463	290,680	241,271	3,771,743
TAMHSC		236,262	618,202	1,447,085	3,601,666
TDEM		53,775	940,000	82,348	1,947,215
RF		3,179	108,000	-	115,152
SUBTOTAL:	\$	3,492,843	\$ 10,728,259	\$ 24,731,804	\$ 63,822,977
System Offices		107,158	-	186,333	3,663,599
RELLIS/TAMSS		-	-	187,964	189,243
SO Supplement		-		3,750,000	3,750,000
FY 25 Total:	\$	3,600,000	\$ 10,728,259	\$ 28,856,101	\$ 71,425,819
FY 24 Total:	\$	3,600,000	\$ 10,535,259	\$ 25,084,529	\$ 66,332,489
Difference	\$	0	\$ 193,000	\$ 3,771,572	\$ 5,093,330

The Texas A&M University System FY 2025 TAMU Assessments

TARLETON 42,095 10,500 83,916 90,315 272,626 30,000 529,45 TAMIU 42,095 10,500 51,701 - 72,641 15,000 191,93 TAMU 744,066 6,019,617 1,149,127 7,912,81 TAMUQ - 6,594 6,594 TAMU-C 30,329 10,500 30,663 34,349 28,572 5,000 139,41 TAMU-C 30,329 10,500 50,274 - 183,594 30,000 304,69 TAMU-C 30,329 10,500 132,358 255,787 168,853 30,000 627,82 TAMU-K 30,329 10,500 105,125 - 252,841 30,000 428,793 TAMU-T 29,986 - 60,278 5,000 95,26 WTAMU 43,802 - 60,278 5,000 95,26 WTAMU 43,802 - 60,278 5,000 95,26 WTAMU-T 30,329	* TBD for FY25	AggieBuy Software <u>License*</u>	AggieBuy TAMU <u>Admin</u>	MAESTRO*	Sponsored Research <u>Services*</u>	Internet Network (TTDN)*	Ene	System rgy Mgmt. rogram		TOTAL
TARLETON 42,095 10,500 83,916 90,315 272,626 30,000 529,45; TAMIU 42,095 10,500 51,701 - 72,641 15,000 191,93* TAMU 744,066 6,019,617 1,149,127 7,912,81 7,912,81 TAMUG - 6,594 6,594 6,594 TAMUG - 41,945 15,000 105,03 TAMU-CT 30,329 10,500 30,663 34,349 28,572 5,000 139,41* TAMU-C 30,329 10,500 50,274 - 183,594 30,000 304,69* TAMU-K 30,329 10,500 132,358 255,787 168,853 30,000 627,82* TAMU-SA 30,329 10,500 40,335 3,119 161,747 5,000 251,03* TAMU-T 29,986 - 60,278 5,000 95,26* WTAMU 43,802 - 116,694 30,000 190,49* AL-E	Member	\$501,999	\$147,000	\$ 3,537,305	\$ 21,374,335	\$ 3,711,656	\$	250,000		
TAMIU 42,095 10,500 51,701 - 72,641 15,000 191,93 TAMU 744,066 6,019,617 1,149,127 7,912,81 TAMUG - 6,594 6,594 TAMU-CT 30,329 10,500 30,663 34,349 28,572 5,000 139,41 TAMU-C 30,329 10,500 50,274 - 183,594 30,000 30,49,41 TAMU-CC 30,329 10,500 50,274 - 183,594 30,000 304,697 TAMU-K 30,329 10,500 105,125 - 252,841 30,000 627,82 TAMU-SA 30,329 10,500 40,335 3,119 161,747 5,000 251,031 TAMU-T 29,986 - 60,278 5,000 95,26 VAL-RSCH 30,329 10,500 48,896 4,267,855 31,997 4,829,66 AL-EXT 30,329 10,500 488,986 4,267,855 31,997 4,829,66	PVAMU	\$ 42,095	\$ 10,500	\$ 229,185	\$ -	\$ 219,545	\$	30,000	\$	531,325
TAMU 744,066 6,019,617 1,149,127 7,912,810 TAMUG - 6,594 6,594 6,594 TAMUG 48,085 - 41,945 15,000 105,031 TAMU-CT 30,329 10,500 30,663 34,349 28,572 5,000 139,413 TAMU-C 30,329 10,500 50,274 - 183,594 30,000 304,693 TAMU-CC 30,329 10,500 132,358 255,787 168,853 30,000 627,822 TAMU-K 30,329 10,500 105,125 - 252,841 30,000 428,793 TAMU-SA 30,329 10,500 40,335 3,119 161,747 5,000 251,031 TAMU-T 29,986 - 60,278 5,000 95,266 WTAMU 43,802 - 116,694 30,000 190,490 AL-EXT 30,329 10,500 162,531 1,78,842 15,877 1,398,07 TAMFS	TARLETON	42,095	10,500	83,916	90,315	272,626		30,000		529,452
TAMUG TAMUG TAMU-CT TAMU-CT TAMU-CC TAMU-C TAMU-CC TAMU-C TAMU-CC TAMU-C TAMU-CC T	TAMIU	42,095	10,500	51,701	-	72,641		15,000		191,937
TAMUG 48,085 - 41,945 15,000 105,03 TAMU-CT 30,329 10,500 30,663 34,349 28,572 5,000 139,413 TAMU-C 30,329 10,500 50,274 - 183,594 30,000 304,693 TAMU-CC 30,329 10,500 105,125 - 252,841 30,000 428,792 TAMU-K 30,329 10,500 105,125 - 252,841 30,000 428,793 TAMU-SA 30,329 10,500 40,335 3,119 161,747 5,000 251,031 TAMU-T 29,986 - 60,278 5,000 95,26- WTAMU 43,802 - 116,694 30,000 190,491 AL-RSCH 30,329 10,500 488,986 4,267,855 31,997 4,829,66 AL-EXT 30,329 10,500 162,531 1,178,842 15,877 1,398,079 TAMI-S 43,255 - 9,508 52,766	TAMU			744,066	6,019,617	1,149,127				7,912,810
TAMU-CT 30,329 10,500 30,663 34,349 28,572 5,000 139,413 TAMU-C 30,329 10,500 50,274 - 183,594 30,000 304,693 TAMU-CC 30,329 10,500 132,358 255,787 168,853 30,000 428,793 TAMU-K 30,329 10,500 40,335 3,119 161,747 5,000 251,031 TAMU-T 29,986 - 60,278 5,000 95,266 WTAMU 43,802 - 116,694 30,000 190,496 AL-RSCH 30,329 10,500 488,986 4,267,855 31,997 4,829,667 AL-EXT 30,329 10,500 162,531 1,178,842 15,877 1,398,077 TAMFS 43,255 - 9,508 52,766 TVMDL 30,329 10,500 29,798 21,652 15,287 107,566 TEES 30,329 10,500 277,839 1,010,170 112,701 1,441	TAMUQ			-		6,594				6,594
TAMU-C 30,329 10,500 50,274 - 183,594 30,000 304,699 TAMU-CC 30,329 10,500 132,358 255,787 168,853 30,000 627,82 TAMU-K 30,329 10,500 105,125 - 252,841 30,000 428,799 TAMU-SA 30,329 10,500 40,335 3,119 161,747 5,000 251,031 TAMU-T 29,986 - 60,278 5,000 95,264 WTAMU 43,802 - 116,694 30,000 190,490 AL-RSCH 30,329 10,500 488,986 4,267,855 31,997 4,829,66 AL-EXT 30,329 10,500 162,531 1,178,842 15,877 1,398,075 TAMFS 43,255 - 9,508 52,766 TVMDL 30,329 10,500 29,798 21,652 15,287 107,561 TEES 30,329 10,500 277,839 1,010,170 112,701 1,441,53<	TAMUG			48,085	-	41,945		15,000		105,030
TAMU-CC 30,329 10,500 132,358 255,787 168,853 30,000 627,82* TAMU-K 30,329 10,500 105,125 - 252,841 30,000 428,79* TAMU-SA 30,329 10,500 40,335 3,119 161,747 5,000 251,036 TAMU-T 29,986 - 60,278 5,000 95,266 WTAMU 43,802 - 116,694 30,000 190,496 AL-RSCH 30,329 10,500 488,986 4,267,855 31,997 4,829,66 AL-EXT 30,329 10,500 162,531 1,178,842 15,877 1,398,07 TAMFS 43,255 - 9,508 52,76 TVMDL 30,329 10,500 29,798 21,652 15,287 107,56 TEES 30,329 10,500 629,104 5,771,324 21,565 6,462,82 TEIX - - - 63,214 63,214 TMHSC 277,89	TAMU-CT	30,329	10,500	30,663	34,349	28,572		5,000		139,413
TAMU-K 30,329 10,500 105,125 - 252,841 30,000 428,799 TAMU-SA 30,329 10,500 40,335 3,119 161,747 5,000 251,031 TAMU-T 29,986 - 60,278 5,000 95,266 WTAMU 43,802 - 116,694 30,000 190,490 AL-RSCH 30,329 10,500 488,986 4,267,855 31,997 4,829,66 AL-EXT 30,329 10,500 162,531 1,178,842 15,877 1,398,079 TAMFS 43,255 - 9,508 52,766 TVMDL 30,329 10,500 29,798 21,652 15,287 107,566 TEES 30,329 10,500 629,104 5,771,324 21,565 6,462,82 TEEX - - 63,214 63,214 TII 30,329 10,500 277,839 1,010,170 112,701 1,441,53 TAMHSC \$459,904 \$136,500	TAMU-C	30,329	10,500	50,274		183,594		30,000		304,697
TAMU-SA 30,329 10,500 40,335 3,119 161,747 5,000 251,030 TAMU-T 29,986 - 60,278 5,000 95,26 WTAMU 43,802 - 116,694 30,000 190,499 AL-RSCH 30,329 10,500 488,986 4,267,855 31,997 4,829,66 AL-EXT 30,329 10,500 162,531 1,178,842 15,877 1,398,079 TAMFS 43,255 - 9,508 52,763 TVMDL 30,329 10,500 29,798 21,652 15,287 107,560 TEES 30,329 10,500 629,104 5,771,324 21,565 6,462,82 TEEX - - 63,214 63,214 63,214 TAMHSC 277,890 2,477,059 406,823 25,000 3,186,777 TDEM 30,329 - - 29,398 59,722 SUBTOTAL: \$459,904 \$136,500 3,498,899 \$21,130,089	TAMU-CC	30,329	10,500	132,358	255,787	168,853		30,000		627,827
TAMU-T 29,986 - 60,278 5,000 95,26 WTAMU 43,802 - 116,694 30,000 190,499 AL-RSCH 30,329 10,500 488,986 4,267,855 31,997 4,829,66 AL-EXT 30,329 10,500 162,531 1,178,842 15,877 1,398,079 TAMFS 43,255 - 9,508 52,763 TVMDL 30,329 10,500 29,798 21,652 15,287 107,560 TEES 30,329 10,500 629,104 5,771,324 21,565 6,462,823 TEEX - 63,214 63,214 63,214 TII 30,329 10,500 277,839 1,010,170 112,701 1,441,538 TAMHSC 277,890 2,477,059 406,823 25,000 3,186,777 SUBTOTAL: \$459,904 \$136,500 \$3,498,899 \$21,130,089 \$3,441,426 \$250,000 \$28,916,813 System Offices 42,095 10,500	TAMU-K	30,329	10,500	105,125	-	252,841		30,000		428,795
WTAMU 43,802 - 116,694 30,000 190,499 AL-RSCH 30,329 10,500 488,986 4,267,855 31,997 4,829,666 AL-EXT 30,329 10,500 162,531 1,178,842 15,877 1,398,079 TAMFS 43,255 - 9,508 52,766 TVMDL 30,329 10,500 29,798 21,652 15,287 107,566 TEES 30,329 10,500 629,104 5,771,324 21,565 6,462,827 TEEX - - 63,214 63,214 63,214 TII 30,329 10,500 277,839 1,010,170 112,701 1,441,538 TAMHSC 277,890 2,477,059 406,823 25,000 3,186,777 SUBTOTAL: \$459,904 \$136,500 \$3,498,899 \$21,130,089 \$3,441,426 \$250,000 \$28,916,813 System Offices 42,095 10,500 32,922 244,246 48,440 378,203 REL	TAMU-SA	30,329	10,500	40,335	3,119	161,747		5,000		251,030
AL-RSCH 30,329 10,500 488,986 4,267,855 31,997 4,829,66 AL-EXT 30,329 10,500 162,531 1,178,842 15,877 1,398,07 TAMFS 43,255 - 9,508 52,76 TVMDL 30,329 10,500 29,798 21,652 15,287 107,56 TEES 30,329 10,500 629,104 5,771,324 21,565 6,462,82 TEEX - - 63,214 63,214 TTII 30,329 10,500 277,839 1,010,170 112,701 1,441,53 TAMHSC 277,890 2,477,059 406,823 25,000 3,186,77 SUBTOTAL: \$459,904 \$136,500 \$3,498,899 \$21,130,089 \$3,441,426 \$250,000 \$28,916,813 System Offices 42,095 10,500 32,922 244,246 48,440 378,203 FY 25 Total: \$501,999 \$147,000 \$3,537,304 \$21,374,335 \$3,711,656 \$250,000 \$29,522,296	TAMU-T			29,986	-	60,278		5,000		95,264
AL-EXT 30,329 10,500 162,531 1,178,842 15,877 1,398,079 TAMFS 43,255 - 9,508 52,763 TVMDL 30,329 10,500 29,798 21,652 15,287 107,566 TEES 30,329 10,500 629,104 5,771,324 21,565 6,462,823 TEEX - 63,214 63,214 63,214 TTI 30,329 10,500 277,839 1,010,170 112,701 1,441,538 TAMHSC 277,890 2,477,059 406,823 25,000 3,186,777 TDEM 30,329 - 2 29,398 59,722 SUBTOTAL: \$459,904 \$136,500 \$3,498,899 \$21,130,089 \$3,441,426 \$250,000 \$28,916,813 System Offices 42,095 10,500 32,922 244,246 48,440 378,203 RELLIS/TAMSS 5,483 221,791 227,274 FY 25 Total: \$501,999 \$147,000 \$3,537,304 \$21,374,335 \$3,711,656 \$250,000 \$29,522,296	WTAMU			43,802	-	116,694		30,000		190,496
TAMFS 43,255 9,508 52,763 TVMDL 30,329 10,500 29,798 21,652 15,287 107,566 TEES 30,329 10,500 629,104 5,771,324 21,565 6,462,823 TEEX - - 63,214 63,214 63,214 TTI 30,329 10,500 277,839 1,010,170 112,701 1,441,533 TAMHSC 277,890 2,477,059 406,823 25,000 3,186,772 TDEM 30,329 - - 29,398 59,723 SUBTOTAL: \$459,904 \$136,500 \$3,498,899 \$21,130,089 \$3,441,426 \$250,000 \$28,916,818 System Offices 42,095 10,500 32,922 244,246 48,440 378,203 RELLIS/TAMSS 5,483 221,791 227,274 FY 25 Total: \$501,999 \$147,000 \$3,537,304 \$21,374,335 \$3,711,656 \$250,000 \$29,522,294	AL-RSCH	30,329	10,500	488,986	4,267,855	31,997				4,829,667
TVMDL 30,329 10,500 29,798 21,652 15,287 107,56 TEES 30,329 10,500 629,104 5,771,324 21,565 6,462,823 TEEX - - 63,214 63,214 63,214 TTI 30,329 10,500 277,839 1,010,170 112,701 1,441,533 TAMHSC 277,890 2,477,059 406,823 25,000 3,186,773 TDEM 30,329 - - 29,398 59,723 SUBTOTAL: \$459,904 \$136,500 \$3,498,899 \$21,130,089 \$3,441,426 \$250,000 \$28,916,813 System Offices 42,095 10,500 32,922 244,246 48,440 378,203 RELLIS/TAMSS 5,483 221,791 227,274 FY 25 Total: \$501,999 \$147,000 \$3,537,304 \$21,374,335 \$3,711,656 \$250,000 \$29,522,294	AL-EXT	30,329	10,500	162,531	1,178,842	15,877				1,398,079
TEES 30,329 10,500 629,104 5,771,324 21,565 6,462,823 TEEX - - - 63,214 63,214 TTI 30,329 10,500 277,839 1,010,170 112,701 1,441,533 TAMHSC 277,890 2,477,059 406,823 25,000 3,186,772 TDEM 30,329 - - 29,398 59,722 SUBTOTAL: \$459,904 \$136,500 \$3,498,899 \$21,130,089 \$3,441,426 \$250,000 \$28,916,813 System Offices 42,095 10,500 32,922 244,246 48,440 378,203 RELLIS/TAMSS 5,483 221,791 227,274 FY 25 Total: \$501,999 \$147,000 \$3,537,304 \$21,374,335 \$3,711,656 \$250,000 \$29,522,294	TAMFS			43,255	-	9,508				52,763
TEEX - - 63,214 63,214 TTI 30,329 10,500 277,839 1,010,170 112,701 1,441,538 TAMHSC 277,890 2,477,059 406,823 25,000 3,186,772 TDEM 30,329 - - 29,398 59,722 SUBTOTAL: \$459,904 \$136,500 \$3,498,899 \$21,130,089 \$3,441,426 \$250,000 \$28,916,818 System Offices 42,095 10,500 32,922 244,246 48,440 378,203 RELLIS/TAMSS 5,483 221,791 227,274 FY 25 Total: \$501,999 \$147,000 \$3,537,304 \$21,374,335 \$3,711,656 \$250,000 \$29,522,294	TVMDL	30,329	10,500	29,798	21,652	15,287				107,566
TTI 30,329 10,500 277,839 1,010,170 112,701 1,441,535 TAMHSC 277,890 2,477,059 406,823 25,000 3,186,777 TDEM 30,329 - - 29,398 59,72 SUBTOTAL: \$459,904 \$136,500 \$3,498,899 \$21,130,089 \$3,441,426 \$250,000 \$28,916,818 System Offices 42,095 10,500 32,922 244,246 48,440 378,203 RELLIS/TAMSS 5,483 221,791 227,274 FY 25 Total: \$501,999 \$147,000 \$3,537,304 \$21,374,335 \$3,711,656 \$250,000 \$29,522,294	TEES	30,329	10,500	629,104	5,771,324	21,565				6,462,822
TAMHSC 277,890 2,477,059 406,823 25,000 3,186,777 TDEM 30,329 - - 29,398 59,727 SUBTOTAL: \$459,904 \$136,500 \$3,498,899 \$21,130,089 \$3,441,426 \$250,000 \$28,916,813 System Offices 42,095 10,500 32,922 244,246 48,440 378,203 RELLIS/TAMSS 5,483 221,791 227,274 FY 25 Total: \$501,999 \$147,000 \$3,537,304 \$21,374,335 \$3,711,656 \$250,000 \$29,522,294	TEEX			-	-	63,214				63,214
TDEM 30,329 - - 29,398 59,727 SUBTOTAL: \$ 459,904 \$ 136,500 \$ 3,498,899 \$ 21,130,089 \$ 3,441,426 \$ 250,000 \$ 28,916,818 System Offices 42,095 10,500 32,922 244,246 48,440 378,203 RELLIS/TAMSS 5,483 221,791 227,274 FY 25 Total: \$ 501,999 \$ 147,000 \$ 3,537,304 \$ 21,374,335 \$ 3,711,656 \$ 250,000 \$ 29,522,294	TTI	30,329	10,500	277,839	1,010,170	112,701				1,441,539
SUBTOTAL: \$ 459,904 \$ 136,500 \$ 3,498,899 \$ 21,130,089 \$ 3,441,426 \$ 250,000 \$ 28,916,818 System Offices 42,095 10,500 32,922 244,246 48,440 378,203 RELLIS/TAMSS 5,483 221,791 227,274 FY 25 Total: \$ 501,999 \$ 147,000 \$ 3,537,304 \$ 21,374,335 \$ 3,711,656 \$ 250,000 \$ 29,522,294	TAMHSC			277,890	2,477,059	406,823		25,000		3,186,772
System Offices 42,095 10,500 32,922 244,246 48,440 378,203 RELLIS/TAMSS 5,483 221,791 227,274 FY 25 Total: \$501,999 \$147,000 \$3,537,304 \$21,374,335 \$3,711,656 \$250,000 \$29,522,294	TDEM	30,329	-	-		29,398				59,727
RELLIS/TAMSS 5,483 221,791 227,274 FY 25 Total: \$501,999 \$147,000 \$3,537,304 \$21,374,335 \$3,711,656 \$250,000 \$29,522,294	SUBTOTAL:	\$459,904	\$ 136,500	\$ 3,498,899	\$ 21,130,089	\$ 3,441,426	\$	250,000	\$ 2	8,916,818
RELLIS/TAMSS 5,483 221,791 227,274 FY 25 Total: \$501,999 \$147,000 \$3,537,304 \$21,374,335 \$3,711,656 \$250,000 \$29,522,294										
FY 25 Total: \$501,999 \$147,000 \$3,537,304 \$21,374,335 \$3,711,656 \$250,000 \$29,522,294		42,095	10,500		244,246					378,203
	RELLIS/TAMSS			5,483		221,791				227,274
FY 24 Total: \$426,788 \$147,000 \$3,537,304 \$21,374,335 \$3,711,656 \$250,000 \$29,447,08	FY 25 Total:	\$ 501,999	\$ 147,000	\$ 3,537,304	\$ 21,374,335	\$ 3,711,656	\$	250,000	\$ 2	9,522,294
FY 24 Total: \$426,788 \$147,000 \$3,537,304 \$21,374,335 \$3,711,656 \$250,000 \$29,447,08										
	FY 24 Total:	\$ 426,788	\$ 147,000	\$ 3,537,304	\$ 21,374,335	\$ 3,711,656	\$	250,000	\$ 2	9,447,083
Difference \$ 75,211 \$ - \$ - \$ 0 \$ - \$ 75,212	Difference	\$ 75 211	\$ -	\$ -	\$ -	\$ 0	Ś		\$	75,211

5 of 12 LAST PRINTED: 12/15/2023

The Texas A&M University System FY 2025 Usage and Opt-in Assessment Estimates

		WebEx		Microsoft	Microsoft	Social	FY 2024	
	Palo Alto	Est Usage		Base	Add-On	Media	Adobe	Qualtrics
	<u>Software</u>	PY Actuals	Docusign	Support	Support	<u>Hootsuite</u>	<u>License</u>	Survey
Member	\$ 2,298,330	\$261,800	\$401,158	\$559,994	\$628,981	\$ 25,819	\$ 1,721,829	\$418,313
PVAMU	1 , ,	\$ 25,800	\$ 222,822	\$ 24,325	\$ 13,324	\$ -	\$ 47,728	\$ 23,760
TARLETON		. ,	5,339	28,589	49,610	-	67,768	30,146
TAMIU	105,812	19,900	4,271	12,205	13,324	-	17,351	18,757
TAMU	1,053,835	,	7,119	225,063	171,365	5,164	821,041	161,436
TAMUQ			-	16,058	31,719		-	1,687
TAMUG	19,471		-	7,495	3,331	-	-	5,742
TAMU-CT	31,221	6,300	-	9,226	-	9,037	21,630	4,530
TAMU-C	167,746		-	13,109	-	-	375,896	24,457
TAMU-CC	-	48,800	94,920	25,060	63,518	-	110,439	26,543
TAMU-K	-		18,984	13,107	41,517	=	24,200	-
TAMU-SA	-	17,000	4,483	23,148	73,212	=	63,347	13,403
TAMU-T	58,192		25,185	5,658			5,100	4,414
WTAMU	89,497	19,600	-	10,733	-	1,291	50,397	20,864
AL-RSCH	109,708	-	2,506	52,884	3,331	-		4,770
AL-EXT	-	-	1,253	-		-		37,100
TAMFS		12,200	-	6,874	-	1,291	9,983	-
TVMDL			38	-			1	-
TEES		20,100	ı	-		=	ı	7,420
TEEX		7,400	ı	13,217	38,394	1	32,610	16,960
TTI		39,400	9,255	35,554	31,709	6,455	26,681	10,600
TAMHSC			-	-			-	-
TDEM			-	14,588	94,627		35,574	-
RF			-	-				-
SUBTOTAL:	\$ 1,635,482	\$ 216,500	\$ 396,175	\$ 536,892	\$ 628,981	\$ 23,237	\$ 1,709,744	\$412,589
	_	1		I	1	I		
System Offices	435,092	45,300	4,746	18,539	-	2,582	11,562	5,724
RELLIS/TAMSS	227,756		237	4,562			690	
FY 25 Total:	\$ 2,298,330	\$ 261,800	\$401,158	\$ 559,994	\$628,981	\$ 25,819	\$ 1,721,995	\$418,313
FY 24 Total:	\$ 1,900,000	\$ 261,800	\$492,289	\$534,070	\$628,981	\$ 25,819	\$ 1,502,887	\$ 404,531
Difference	\$ 398,330	\$ -	\$ (91,131)	\$ 25,924	\$ -	\$ 0	\$ 219,108	\$ 13,782
2.110101100	7 550,550	Y	7 (32)231)	7 23,327	Y	7	T ==5,100	7 20,702

The Texas A&M University System FY 2025 Usage and Opt-in Assessment Estimates

	Summus					RELLIS	EC.	TIMATED	
	VMWARE	Linkedin		EIR		MU UES		-Travel	
			١,,						TOTAL
	<u>Leasing</u>	<u>Learning</u>	AC	<u>cessibility</u>	=	<u>stimate</u>	<u>.</u>	<u>Concur</u>	<u>TOTAL</u>
Member	\$ 1,262,215	\$35,910	\$	247,500	\$3	,332,262	\$	582,527	
PVAMU	\$ 147,758		\$	27,500	\$	-	\$	26,586	\$ 559,604
TARLETON				27,500				35,663	244,616
TAMIU	126,350			27,500				12,946	358,417
TAMU	355,909					433,457		182,807	3,417,197
TAMUQ	-							-	49,464
TAMUG	42,847							9,207	88,093
TAMU-CT	-							4,707	86,651
TAMU-C	42,906			27,500				25,833	677,446
TAMU-CC	-							32,556	401,835
TAMU-K	35,039			27,500				23,121	183,467
TAMU-SA	58,008			27,500				11,999	292,101
TAMU-T	175,111			27,500				4,774	305,934
WTAMU	-							-	192,381
AL-RSCH	-	7,063				5,308		45,817	231,386
AL-EXT	-	8,553				-		47,510	94,416
TAMFS	-	3,084						12,428	45,859
TVMDL	-	987						1,297	2,322
TEES	74,673	3,102				480,266		23,075	608,636
TEEX		5,487				239,809		-	353,876
TTI	25,608	3,115				946,310		14,908	1,149,594
TAMHSC	-							37,717	37,717
TDEM	-	2,036		27,500		103,628		18,878	296,830
RF	-					-		1,162	1,162
SUBTOTAL:	\$ 1,084,208	\$ 33,428	\$	220,000	\$ 2	,208,778	\$	572,991	\$ 9,679,005
System Offices	178,008	2,483		27,500	1	,123,484		6,517	1,861,537
RELLIS/TAMSS	-							3,019	236,263
							_		
FY 25 Total:	\$ 1,262,215	\$ 35,910	\$	247,500	\$ 3	,332,262	\$	582,527	\$ 11,776,805
FY 24 Total:	\$ 1,248,238	\$ 34,200	\$	203,200	\$ 3	,056,581	\$	591,250	\$ 10,883,846
Difference	\$ 13,977	\$ 1,710	\$	44,300	\$	275,681	\$	(8,723)	\$ 892,959

Assessment Item	PVAMU	TARLETON	TAMIU	TAMU	TAMUQ
System Offices	\$ 481,675	\$ 444,113	\$ 346,366	\$ 3,051,359	\$ -
Security Operations Center	180,581	184,515	114,016	1,815,946	-
Site Improve	9,467	9,905	6,354	80,645	-
Open Records Tracking Software	2,329	2,329	2,329	2,329	-
LeaseQuery Year 3	711	-	142	9,809	-
DUO	16,062	16,807	10,780	136,831	-
PCI Shared Services	7,447	12,856	5,500	-	-
System-wide Pay Plan Admn	8,120	8,497	5,450	69,176	-
State Relations Lease Space	15,007	16,365	10,436	137,817	-
I-9 Lawlogic (Guardian)	3,736	3,737	2,238	23,012	-
Workday Services	179,138	187,441	120,231	1,526,044	-
Workday Subscription	167,403	175,163	112,355	1,426,082	-
Research Security Officer	56,088	55,973	12,432	941,747	
RELLIS - Administration	-	-	-	408,657	-
RELLIS - Infrastructure	-	-	-	867,792	-
RELLIS - Network	-	-	-	190,299	
FAMIS New Infrastructure	144,464	147,612	91,213	1,452,838	-
Property Premium Estimate	2,302,041	1,424,145	872,666	10,486,730	-
Subtotal:	\$ 3,574,268	\$ 2,689,457	\$ 1,712,505	\$ 22,627,113	\$ -
TAMU Billed Assessments Below:					
AggieBuy Software*	\$ 42,095	\$ 42,095	\$ 42,095	\$ -	\$ -
AggieBudy Admin	10,500	10,500	10,500	-	-
MAESTRO*	229,185	83,916	51,701	744,066	-
TTDN (Internet)*	219,545	272,626	72,641	1,149,127	6,594
Sponsored Research Services*	-	90,315	-	6,019,617	-
System Energy Management*	30,000	30,000	15,000	-	-
Subtotal:	\$ 531,325	\$ 529,452	\$ 191,937	\$ 7,912,810	\$ 6,594
Opt-In or Bill by Usage Estimates:					
Webex	\$ 25,800	\$ -	\$ 19,900	\$ -	\$ -
Social Media Software	-	-	- -	5,164	-
Summus VINWARE Leasing	147,758	_	126,350	355,909	_
Concure (PY Costs)	26,586	35,663	12,946	182,807	-
EIR Accessibility	27,500	27,500	27,500	-	-
RELLIS (UES)	-	-	-	433,457	-
Palo Alto Software	-	-	105,812	1,053,835	-
Adobe	47,728	67,768	17,351	821,041	-
Docusign	222,822	5,339	4,271	7,119	-
Qualtrics	23,760	30,146	18,757	161,436	1,687
Microsoft Unified Support	24,325	28,589	12,205	225,063	16,058
Microsoft Unified Add On Support	13,324	49,610	13,324	171,365	31,719
Linkedin Learnong	-	-	-	-	-
Subtotal:	\$ 559,604	\$ 244,616	\$ 358,417	\$ 3,417,197	\$ 49,464

Assessment Item	TAMUG	TAMU-CT	TAMU-C	TAMU-CC	TAMU-K
System Offices	\$ 112,935	\$ 209,854	\$ 346,459	\$ 431,676	\$ 381,271
Security Operations Center	76,880	39,279	156,302	212,369	140,803
Site Improve	2,591	2,049	8,244	11,068	7,537
Open Records Tracking Software	2,329	2,329	2,329	2,329	2,329
LeaseQuery Year 3	-	142	711	569	569
DUO	4,397	3,476	13,988	18,780	12,788
PCI Shared Services	-	4,851	7,231	21,077	7,014
System-wide Pay Plan Admn	2,223	1,757	7,072	9,494	6,465
State Relations Lease Space	5,874	5,474	13,358	14,814	10,619
I-9 Lawlogic (Guardian)	1,282	637	3,653	4,653	3,462
Workday Services	49,036	38,766	156,002	209,446	142,621
Workday Subscription	45,824	36,226	145,783	195,726	133,279
Research Security Officer	38,006	5,000	18,124	97,815	63,798
RELLIS - Administration	-	-	-	-	-
RELLIS - Infrastructure	-	-	-	-	-
RELLIS - Network	-	-	-	-	-
FAMIS New Infrastructure	61,504	31,424	125,042	169,895	112,642
Property Premium Estimate	724,922	227,515	830,545	1,630,815	1,063,416
Subtotal:	\$ 1,127,799	\$ 608,778	\$ 1,834,840	\$ 3,030,525	\$ 2,088,614
TAMU Billed Assessments Below:					
AggieBuy Software*	\$ -	\$ 30,329	\$ 30,329	\$ 30,329	\$ 30,329
AggieBudy Admin	<u>, </u>	10,500	10,500	10,500	10,500
MAESTRO*	48,085	30,663	50,274	132,358	105,125
TTDN (Internet)*	41,945	28,572	183,594	168,853	252,841
Sponsored Research Services*	- +1,5+5	34,349	103,334	255,787	232,041
System Energy Management*	15,000	5,000	30,000	30,000	30,000
Subtotal:	\$ 105,030	\$ 139,413	\$ 304,697	\$ 627,827	\$ 428,795
	+ 100,000	Ţ 100).120	+	+ 01.701.	ψ . <u>1</u> 20,700
Opt-In or Bill by Usage Estimates:					
Webex	\$ -	\$ 6,300	\$ -	\$ 48,800	\$ -
Social Media Software	-	9,037	-	-	-
Summus VINWARE Leasing	42,847	-	42,906	-	35,039
Concure (PY Costs)	9,207	4,707	25,833	32,556	23,121
EIR Accessibility	-	-	27,500	-	27,500
RELLIS (UES)	-	-	-	-	-
Palo Alto Software	19,471	31,221	167,746	-	-
Adobe	-	21,630	375,896	110,439	24,200
Docusign	-	-	-	94,920	18,984
Qualtrics	5,742	4,530	24,457	26,543	-
Microsoft Unified Support	7,495	9,226	13,109	25,060	13,107
Microsoft Unified Add On Support	3,331	-	-	63,518	41,517
Linkedin Learnong		-	-		
Subtotal:	\$ 88,093	\$ 86,651	\$ 677,446	\$ 401,835	\$ 183,467

Assessment Item	TAMU-SA	TAMU-T	WTAMU	AL-RSCH	AL-EXT
System Offices	\$ 265,993	\$ 223,963	\$ 390,771	\$ 580,329	\$ 292,179
Security Operations Center	92,237	38,645	113,296	229,624	192,105
Site Improve	5,116	1,983	7,123	10,769	10,245
Open Records Tracking Software	2,329	2,329	2,329	2,329	2,329
LeaseQuery Year 3	142	-	569	142	1,279
DUO	8,681	3,364	12,085	18,271	17,383
PCI Shared Services	6,365	5,067	12,856	6,149	7,231
System-wide Pay Plan Admn	4,388	1,701	6,110	9,237	8,788
State Relations Lease Space	8,558	7,285	10,785	22,568	20,001
I-9 Lawlogic (Guardian)	1,549	597	2,620	4,342	1,561
Workday Services	96,812	37,519	134,781	203,778	193,868
Workday Subscription	90,470	35,061	125,952	190,429	181,168
Research Security Officer	5,000	5,000	25,595	694,851	5,000
RELLIS - Administration	-	-	-	210,235	-
RELLIS - Infrastructure	-	-	-	194,607	-
RELLIS - Network	-	-	-	-	-
FAMIS New Infrastructure	73,790	30,916	90,637	183,700	153,684
Property Premium Estimate	508,030	260,016	1,501,234	298,001	20,441
Subtotal:	\$ 1,169,459	\$ 653,445	\$ 2,436,741	\$ 2,859,361	\$ 1,107,263
TAMU Billed Assessments Below:					
AggieBuy Software*	\$ 30,329	\$ -		\$ 30,329	\$ 30,329
AggieBudy Admin	10,500	-		10,500	10,500
MAESTRO*	40,335	29,986	43,802	488,986	162,531
TTDN (Internet)*	161,747	60,278	116,694	31,997	15,877
Sponsored Research Services*	3,119	-	-	4,267,855	1,178,842
System Energy Management*	5,000	5,000	30,000	-	ı
Subtotal:	\$ 251,030	\$ 95,264	\$ 190,496	\$ 4,829,667	\$ 1,398,079
Opt-In or Bill by Usage Estimates:					
Webex	\$ 17,000	\$ -	\$ 19,600	\$ -	\$ -
Social Media Software	-	-	1,291	-	-
Summus VINWARE Leasing	58,008	175,111	-	-	-
Concure (PY Costs)	11,999	4,774	-	45,817	47,510
EIR Accessibility	27,500	27,500	-	-	-
RELLIS (UES)	-	-	-	5,308	-
Palo Alto Software	-	58,192	89,497	109,708	-
Adobe	63,347	5,100	50,397	-	-
Docusign	4,483	25,185	-	2,506	1,253
Qualtrics	13,403	4,414	20,864	4,770	37,100
Microsoft Unified Support	23,148	5,658	10,733	52,884	
Microsoft Unified Add On Support	73,212	-	-	3,331	-
Linkedin Learnong	-	-	-	7,063	8,553
Subtotal:	\$ 292,101	\$ 305,934	\$ 192,381	\$ 231,386	\$ 94,416

Assessment Item	TAMFS	TVMDL	TEES	TEEX	TTI
System Offices	\$ 217,150	\$ 131,277	\$ 577,204	\$ 286,805	\$ 290,680
Security Operations Center	78,216	21,613	167,447	64,978	80,579
Site Improve	3,314	1,131	7,502	4,085	3,493
Open Records Tracking Software	2,329	2,329	2,329	2,329	2,329
LeaseQuery Year 3	-	-	142	569	1,137
DUO	5,623	1,919	12,728	6,931	5,926
PCI Shared Services	5,283	3,985	4,851	4,202	4,202
System-wide Pay Plan Admn	2,843	970	6,435	3,504	2,996
State Relations Lease Space	13,830	3,120	14,047	6,256	2,506
I-9 Lawlogic (Guardian)	343	159	9,723	592	1,185
Workday Services	62,712	21,401	141,953	77,300	66,092
Workday Subscription	58,604	19,999	132,654	72,237	61,763
Research Security Officer	7,053	5,000	720,826	5,000	288,164
RELLIS - Administration	-	-	365,131	361,767	640,438
RELLIS - Infrastructure	-	-	743,385	662,675	1,692,488
RELLIS - Network	-	-	508,874	145,988	322,030
FAMIS New Infrastructure	62,572	17,290	133,958	51,983	64,463
Property Premium Estimate	-	121,647	472,016	216,919	241,271
Subtotal:	\$ 519,871	\$ 351,840	\$ 4,021,203	\$ 1,974,118	\$ 3,771,743
TAMU Billed Assessments Below:					
AggieBuy Software*	\$ -	\$ 30,329	\$ 30,329	\$ -	\$ 30,329
AggieBudy Admin	-	10,500	10,500	-	10,500
MAESTRO*	43,255	29,798	629,104	_	277,839
TTDN (Internet)*	9,508	15,287	21,565	63,214	112,701
Sponsored Research Services*	-	21,652	5,771,324	-	1,010,170
System Energy Management*	-	-		-	-
Subtotal:	\$ 52,763	\$ 107,566	\$ 6,462,822	\$ 63,214	\$ 1,441,539
				•	
Opt-In or Bill by Usage Estimates:	4 40 000	l a	4 22.422		4 22 422
Webex	\$ 12,200	\$ -	\$ 20,100	\$ 7,400	\$ 39,400
Social Media Software	1,291	-	- 74.672	-	6,455
Summus VINWARE Leasing	- 42.420	4 207	74,673		25,608
Concure (PY Costs)	12,428	1,297	23,075	-	14,908
EIR Accessibility	-	-	-	-	- 0.46.24.0
RELLIS (UES)	-	-	480,266	239,809	946,310
Palo Alto Software		-	-	- 22.640	- 26.604
Adobe	9,983	-	-	32,610	26,681
Docusign	-	38	7 420	-	9,255
Qualtrics		-	7,420	16,960	10,600
Microsoft Unified Support	6,874	-	-	13,217	35,554
Microsoft Unified Add On Support	2.004	- 007	2 102	38,394	31,709
Linkedin Learnong	3,084 \$ 45,859	987 \$ 2,322	3,102	5,487	3,115
Subtotal:	\$ 45,859	\$ 2,322	\$ 608,636	\$ 353,876	\$ 1,149,594

Assessment Item	TAMHSC	TDEM	TAMRF
System Offices	\$ 618,202	\$ 940,000	\$ 108,000
Security Operations Center	295,328	67,219	3,974
Site Improve	13,709	2,715	-
Open Records Tracking Software	2,329	2,329	-
LeaseQuery Year 3	2,275	853	-
DUO	23,259	4,606	-
PCI Shared Services	-	4,202	-
System-wide Pay Plan Admn	11,759	2,329	-
State Relations Lease Space	2,506	11,175	-
I-9 Lawlogic (Guardian)	2,604	366	-
Workday Services	259,407	51,375	-
Workday Subscription	242,415	48,010	-
Research Security Officer	444,526	5,000	-
RELLIS - Administration	-	329,633	-
RELLIS - Infrastructure	-	233,599	-
RELLIS - Network	-	107,682	-
FAMIS New Infrastructure	236,262	53,775	3,179
Property Premium Estimate	1,447,085	82,348	-
Subtotal:	\$ 3,601,666	\$ 1,947,215	\$ 115,152
TAMU Billed Assessments Below:			
AggieBuy Software*	\$ -	\$ 30,329	\$ -
AggieBudy Admin	-	-	-
MAESTRO*	277,890	-	-
TTDN (Internet)*	406,823	29,398	-
Sponsored Research Services*	2,477,059	-	-
System Energy Management*	25,000	-	-
Subtotal:	\$ 3,186,772	\$ 59,727	\$ -
Opt-In or Bill by Usage Estimates:			
Webex	\$ -	\$ -	\$ -
Social Media Software	-	-	- ب -
Summus VINWARE Leasing	_	_	_
Concure (PY Costs)	37,717	18,878	1,162
EIR Accessibility		27,500	1,102
RELLIS (UES)	-	103,628	_
Palo Alto Software	<u> </u>	103,028	_
Adobe	<u> </u>	35,574	_
Docusign	 	33,374	_
Qualtrics		_	_
Microsoft Unified Support	-	14,588	
Microsoft Unified Add On Support		94,627	_
Linkedin Learnong	<u> </u>	2,036	
Subtotal:	\$ 37,717	\$ 296,830	\$ 1,162
Jantotai.	7 31,111	7 230,030	7 1,102